ITEM 7a

Area Constituency Skipton and Ripon – 13 January 2020

Areas to cover:-

- 1. Latest NYCC financial position
- 2. Impact on Budget / MTFS
- 3. Council Tax Options
- 4. Skipton and Ripon Specific Issues
- 5. Risks / Issues
- 6. Next Steps

Revenue Budget – Q2 Forecast

Directorate	Budget (£k)	Projected Outturn (£k)	Variance (£k)	Q1 Variance (£k)
HAS Gross	157,109	164,028	+6,919	+5,090
iBCF Funding	-	-3,414	-3,414	-2,666
Winter Pressures Grant	-	-2,424	-2,424	-2,424
Corporate Contingency deployed	-	-1,000	-1,000	-
HAS Net	157,109	157,190	+82	0
BES	78,407	77,796	-£611	-148
CYPS Gross	74,211	83,731	+9,520	+9,540
LA Cont. to High Needs	3,748	-	-3,748	-
Additional High Needs DSG	-	-1,243	-1,243	-1,243
Transfer from DSG Schools Block	-	-2,434	-2,434	-2,448
CYPS Net	77,959	80,054	+2,095	+2,101
Central Services	62,148	62,882	+734	+569
Corporate Miscellaneous	11,731	5,435	-6,295	-6,200
TOTAL	387,353	383,357	-3,995	-3,678

- Overall 0.8% underspend against net budget
- Financial pressures in HAS and CYPS
- Savings in Corporate Miscellaneous some of which is of a one-off nature

Savings requirement since austerity

	11/12 - 19/20 £ m	20/21 £ m	21/22 £ m	22/23 £ m	23/24 £m	Ongoing £ m
Savings as at Feb 2019	172.9	15.8	9.0	-	-	197.7
New Demand Led Pressures		15.6	8.6	4.5	2.0	30.7
Other Net Changes		-3.6	0.6	3.0	2.8	2.8
New Funding		-24.9	1.5	0.8	0.8	-21.8
New Investments		6.0	-2.0	-1.0		3.0
Savings as at Feb 2020	172.9	8.9	17.7	7.3	5.6	212.4

£212m Savings Plan

	£m	%
Procurement	25	12
Increased Income	18	8
Management	6	3
Reductions in Support Services, Back Office and Administrative Support	21	10
Staff Terms & Conditions	3	1
New Ways of Working	57	27
Efficiency Savings	130	61
Frontline Savings	54	26
New Savings Identified in 2020/21 Budget Report	9	4
Savings still to find	19	9
	212	100

1. Efforts made to protect frontline services where possible (61% of savings to date)

- 2. Frontline savings also mitigated in many areas to reduce impact on public.
- 3. Reducing efficiency opportunities = impact on frontline will inevitably increase

Cumulative Temporary Funding?

Grant Funding	Value in 20/21	Included within Base Budget for
	£m	future years
Negative RSG	3.7	\checkmark
Rural Services Delivery Grant	8.3	\checkmark
High Needs Funding	6.6	\checkmark
Social Care Support Grant	4.1	\checkmark
Winter Pressures	2.4	\checkmark
Better Care Fund (all rounds)	27.8	\checkmark
New Social Care Grant (£1bn)	8.9	✓
Total £m	61.8	

Growth to meet demand

	19/20	20/21	21/22	22/23	23/24	Total		
	£m	£m	£m	£m	£m	£m		
Previously Agreed Demand Le	Previously Agreed Demand Led Pressures as at Feb 18 and Feb 19							
SEN Transport	3.3	0.0	0.0			3.3		
Adult Social Care	3.0	2.0	2.0			7.0		
High Needs	6.0	3.6	2.0			11.6		
Schools in Financial Difficulty	1.0	0.0	0.0			1.0		
Children and Families	0.7	0.0	-0.4			0.3		
	14.0	5.6	3.6			23.2		
New Additional Demand Led F	Pressures (ie	introduced	in this repor	t)				
Home to School Transport	-	2.6	1.0	0.5	-	4.1		
High Needs	-	3.4	2.0	2.0	-	7.4		
Partners in Practice	-	0.2	0.5			0.7		
Adult Social Care	-	4.0	-	2.0	2.0	8.0		
Market Pressures	-	5.1	5.1			10.2		
School Redundancies	-	0.3	-	-	-	0.3		
	-	15.6	8.6	4.5	2.0	30.7		
Total Demand Led Pressures £m	14.0	21.2	12.2	4.5	2.0	53.9		

Investments

Investment Area	Value	Note
CYPS Capital Preparation	£1m	One-Off
Corporate Redundancy	£2m	One-Off
Elections	£1m	One-Off in 2021/22
Technology Roadmap	£3m	Recurring / Cyclical

Directorate Savings

-	20/21 £ m	21/22 £ m	22/23 £ m	23/24 £m	Ongoing £ m
Directorate Savings					
CYPS	1.2	1.6	1.2	0.1	4.1
BES	1.0	1.0	0.5	-	2.5
CS	0.9	3.9	2.4	2.4	9.6
HAS	1.9	1.7	0.9	-	4.5
Shortfall	3.9	9.5	2.3	3.1	18.8
Total	8.9	17.7	7.3	5.6	39.5

Use of Reserves to balance budget

	20/21	21/22	22/23	23/24	Total
	£k	£k	£k	£k	£k
Net Revenue Budget	389,489	400,186	410,175	420,450	
Budget Shortfall (Savings Requirement)	3,638	9,750	2,270	3,125	18,783
Cumulative Use of reserves for Budget Shortfall	3,638	13,388	15,658	18,783	51,467

Minor adjustment required due to late savings profile change

Council Tax

Year	General	ASC Precept	Total	Band D C Tax
2015/16	1.99%	-	1.99%	£1,099.98
2016/17	1.99%	2%	3.99%	£1,143.86
2017/18	1.99%	2%	3.99%	£1,189.50
2018/19	2.99%	2%	4.99%	£1,248.85
2019/20	2.99%	2%	4.99%	£1,311.16
2020/21	1.99%	2%	3.99%	£1,363.47
2021/22	1.99%	-	1.99%	£1,390.60
2022/23	1.99%	-	1.99%	£1,418.27
2023/24	1.99%	-	1.99%	£1,446.49

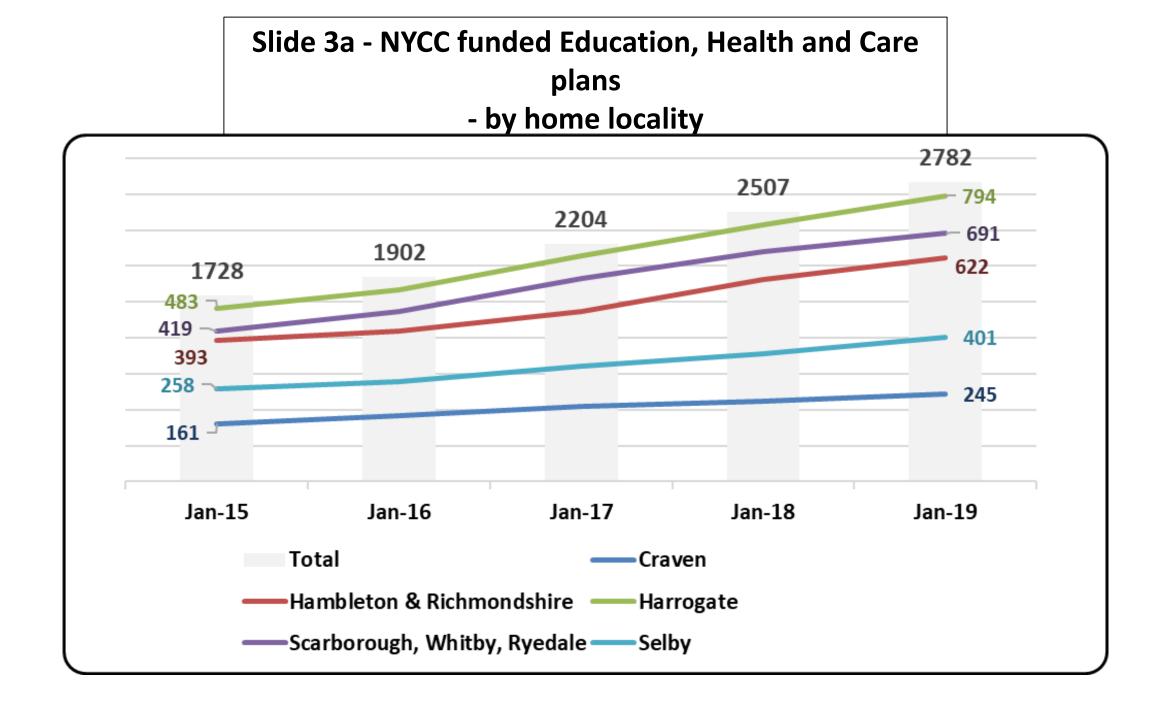
Each 1% of council tax equates to circa £3m extra per annum on on-going basis

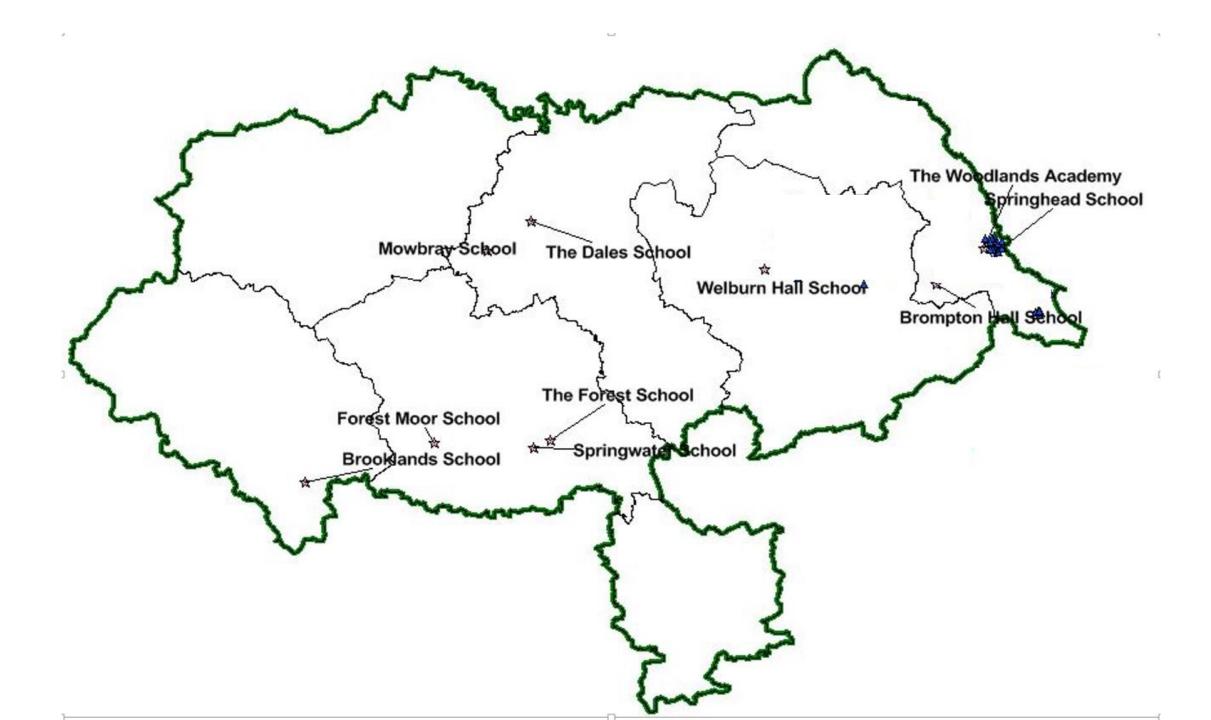
Band D Council Tax Increase 2020/21

	2020/21		
	Per annum £	Per month £	Per week £
General Council Tax @ 1.99%	26.09	2.17	0.50
Adult Social Care Precept @ 2%	26.22	2.19	0.50
Total @ 3.99%	52.31	4.36	1.00

Skipton and Ripon – CYPS Issues

- New Inclusion locality hub model reflecting SEND multi-disciplinary teams
- New Craven locality board for school improvement and SEND (to be established)
- Continued transformation of Craven PRS
- Implementation of new targeted provision (from Sept 20)
- New satellite provision for Mowbray special school at Moorside, Ripon
- Transport policy changes (free and nearer, pick-up from curtilage of the road) + review of solo travellers + independent travel training
- Impact of PSVAR (Nidderdale, Upper Wharfedale, Ermysteds)
- Clapham; Forest Moor; Maintained Nursery provision
- Review of Young People's Accommodation Pathway (Oct 21)





Current update on NYCC Special Schools

School	Location	Capacity	Status	Ofsted
Brooklands	Skipton		Maintained	Good – Jun13
Brompton Hall	Brompton-by- Sawdon		Maintained	Good – Oct 18
Forest Moor	Darley		Subject of academy order	Serious Weakness – Sept 18
Mowbray	Bedale		Maintained	Good – Jan 13
Springhead	Scarborough		Maintained	Outstanding – Jul14
Springwater	Harrogate		Maintained	Outstanding – Jul15
The Dales	Morton-on-Swale		Maintained	Good – April 19
The Forest School	Knaresborough		Converting to academy	Outstanding – Jun15
Welburn Hall	Kirbymoorside		Maintained	Good – Jul 15
Woodlands	Scarborough		Academy	Good – Feb15

Further analysis of existing SEMH Placements in Independent Sector

	Number of placements	Pupils starting placement post sept 01, 2018	Pupils in Year 10 upwards from 2020/21 ac. year
Craven	5	1	1
Harrogate	8	6	3
H/R	11	10	5
Ryedale	4	1	1
Scarborough	7	4	3
Selby	11	3	2
Total	46		

Schools in Financial Difficulty – Skipton and Ripon

60 primary schools, 5 secondary schools, 1 Pupil Referral Unit and 2 Special schools

2019/20

16 schools projecting to be in deficit by March2020; 24% of schools in Skipton and Rural13 primaries; 1 secondary; 1 PRU; 1 special;

Total projected value of deficits = £2.92M

Projected average primary deficit = £28k; Projected average secondary deficit = £783k Projected average PRU deficit = £145k Projected average Special deficit = £1.62M

2021/22

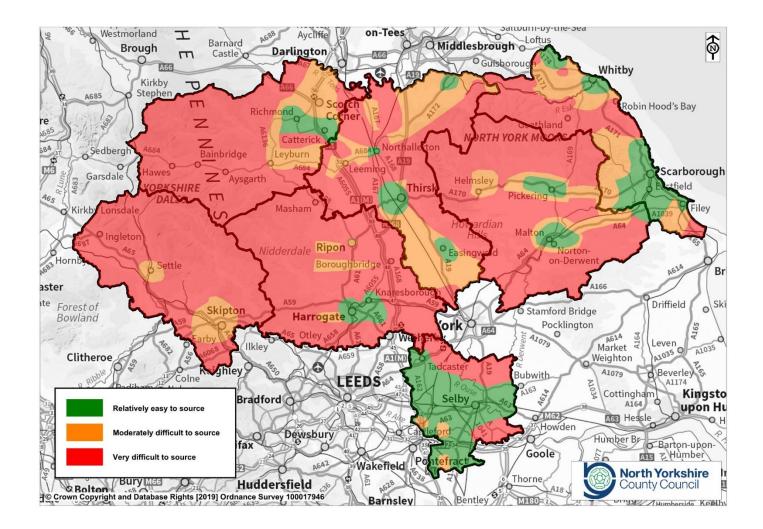
48 schools projecting to be in deficit by March 2022; 71% of schools in Skipton and Rural

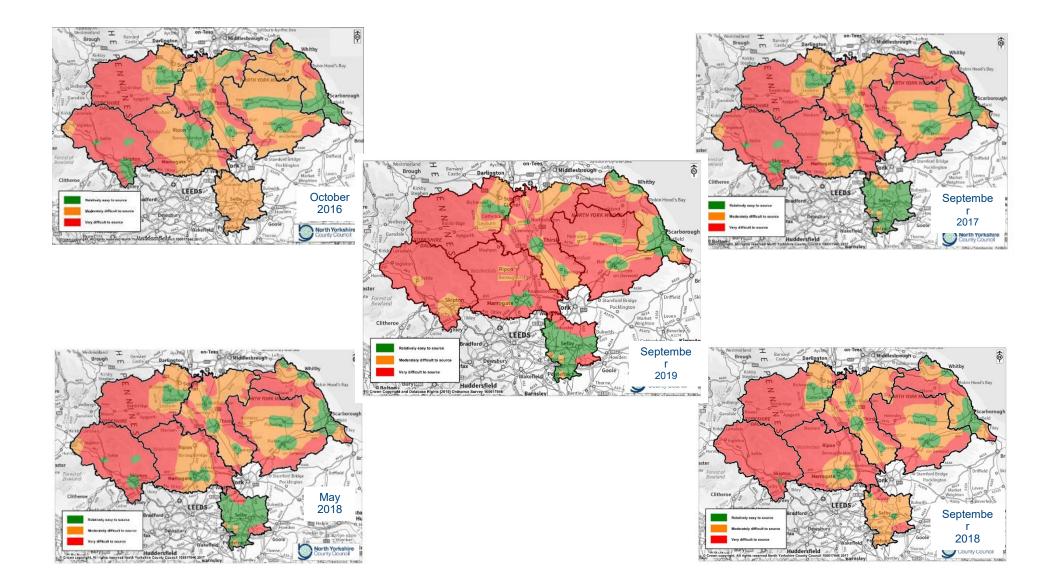
43 primaries; 2 secondaries; 1 PRU; 2 special;

Total projected value of deficits = £6.98M

Projected average primary deficit = £69k; Projected average secondary deficit = £631k Projected average PRU deficit = £897k Projected average Special deficit = £935k

Skipton and Ripon – HAS Issues





Adult Social Care Market – Skipton & Ripon

NYCC works with:-

- 21 residential and nursing homes
- 16 home care providers (£14.24 £26.24)

17 local residential and care providers do not accept NYCC fee rates (81%)

Increasing challenge to find providers; then to find NYCC approved rates = market shaping needed

BES Issues – Skipton and Ripon

- <u>Kex Gill</u>
- A local contribution of £4.95 million is included in NYCC's Capital Plan
- Funding = develop the design of the scheme and get the proposal to and beyond business case stage
- Full business case has been submitted to DfT outcome is expected early in 2020 on funding

Budget Consultation

<u>https://www.northyorks.gov.uk/your-services-your-say-budget-</u> <u>consultation</u>

Risks

- 1. Spending Review desperately needed to address:-
 - Longer term planning framework
 - Quantum of funding particularly for social care & SEND
 - Continuation of cumulative temporary funding
 - Capital needs

2. Fairer Funding etc

- Will it happen?
- Continuing upwards pressure on council tax?
- Weightings on any new formula
- Business rates retention = will it be implemented (hopefully not!)
- 3. Internal impacts
 - Savings Plans getting harder to generate savings ideas & to deliver
 - Inflation / Currency / Supply Chain
 - Demand levels for services = new norm = new austerity?

Next Steps

8 January 2020 6-15 January 2020 4 February 2020 5 February 2020 19 / 26 February 2020 Sometime in 2020? April 2021? Members' Seminar – Directorate Sessions

Constituency Committee Budget Sessions

Executive considers Budget / MTFS

Members' Seminar – Budget / MTFS Summary

County Council Budget / MTFS

Spending Review?

Implementation of Fairer Funding / BRR?

Group Meetings = now onwards on request